VISION 2030 JAMAICA
NATIONAL DEVELOPMENT PLAN

“PLANNING FOR A SECURE & PROSPEROUS FUTURE”
OPERATIONALIZING
VISION 2030 JAMAICA

APRIL 16, 2011

CONFERENCE ON STRATEGIES FOR ENHANCING JAMAICAN COMPETITIVENESS IN THE GLOBAL KNOWLEDGE ECONOMY

PRESENTATION TO

CONFERENCE ON STRATEGIES FOR ENHANCING JAMAICAN COMPETITIVENESS IN THE GLOBAL KNOWLEDGE ECONOMY

APRIL 16, 2011

OPERATIONALIZING
VISION 2030 JAMAICA
Vision 2030 Jamaica – National Development Plan

- First long-term (21 year) national development plan
- Bipartisan support – commenced in 2006 under PNP administration, launched formally in 2007 under JLP
- Overall aim – to position Jamaica to achieve developed country status by 2030
- First year of implementation FY 2009/2010
Jamaica: A New Paradigm

The Capital Stocks of a Nation

Social
- Cultural
- Human
- Knowledge
- Institutional

Physical
- Financial
- Man-Made
- Natural Endowments

The New Model:
- Based on Higher Forms of Capital
- Higher Value Added Production and Exports
- Mindset and Culture Favourable to Innovation

The Old Model:
- Dependence on Basic Factors of Production
- Dependence on Natural Resource-Based Exports
- Competition Based on Price
Vision 2030 Jamaica – Competitiveness

“To build the pillars of competitiveness of our economy and ultimately achieve high levels of economic development, we will take the following three fundamental steps in transforming our economic model based on our particular stage of development and specific circumstances:

• Fix the remaining constraints in the basic factors of production (Basic Factor Stage)

• Improve the efficiency enhancers of our economy to world-class levels (Efficiency Stage)

• Invest in the long-term transition to an innovation-based economy (Innovation Stage)”
Vision 2030 Jamaica Structure

- National Vision
  - 4 Goals
    - 15 National Outcomes
      - 82 National Strategies
        - Sector Strategies and Actions
National Vision Statement

"Jamaica, the place of choice to live, work, raise families, and do business"
NATIONAL GOALS

GOAL 1
Jamaicans are empowered to achieve their fullest potential

GOAL 2
The Jamaican society is secure, cohesive, and just

GOAL 3
Jamaica's economy is prosperous

GOAL 4
Jamaica has a healthy natural environment
# GOALS LINKED TO OUTCOMES

<table>
<thead>
<tr>
<th>National Goals</th>
<th>National Outcomes</th>
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<tbody>
<tr>
<td>1. Jamaicans are empowered to achieve their fullest potential</td>
<td>1. A Healthy and Stable Population</td>
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<td>2. World-Class Education and Training</td>
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<td>3. Effective Social Protection</td>
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<td>4. Authentic and Transformational Culture</td>
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<tr>
<td>2. The Jamaican society is secure, cohesive and just</td>
<td>5. Security and Safety</td>
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<td>6. Effective Governance</td>
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Presented by the Planning Institute of Jamaica
GOALS LINKED TO OUTCOMES

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<th>National Goals</th>
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<tbody>
<tr>
<td>Jamaica’s economy is prosperous</td>
<td>7. A Stable Macroeconomy</td>
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<tr>
<td></td>
<td>8. An Enabling Business Environment</td>
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<td></td>
<td>9. Strong Economic Infrastructure</td>
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<td>10. Energy Security and Efficiency</td>
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<td></td>
<td>11. A Technology-Enabled Society</td>
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<td></td>
<td>12. Internationally Competitive Industry Structures</td>
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<tr>
<td></td>
<td>• Agriculture</td>
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<td>• Manufacturing</td>
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<td>• Mining and Quarrying</td>
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<td></td>
<td>• Construction</td>
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<td></td>
<td>• Creative Industries</td>
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<td>• Sport</td>
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<td>• Information and Communications Technology</td>
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<td></td>
<td>• Services</td>
</tr>
<tr>
<td></td>
<td>• Tourism</td>
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<td>National Goals</td>
<td>National Outcomes</td>
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</tr>
<tr>
<td>Jamaica has a healthy natural environment</td>
<td>13. Sustainable Management and Use of Environmental and Natural Resources</td>
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<td></td>
<td>14. Hazard Risk Reduction and Adaptation to Climate Change</td>
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<td>15. Sustainable Urban and Rural Development</td>
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Medium Term Priorities

MTF 2009-2012

PRIORITY NATIONAL OUTCOMES

SECURITY & SAFETY
STABLE MACROECONOMY
STRONG ECONOMIC INFRASTRUCTURE
ENERGY SECURITY & EFFICIENCY
WORLDCLASS EDUCATION & TRAINING
EFFECTIVE GOVERNANCE

SUPPORTING NATIONAL OUTCOMES

An Enabling Business Environment
Internationally Competitive Industry Structures
Hazard Risk Reduction & Adaptation to Climate Change
Effective Social Protection
Authentic & Transformational Culture

Guiding Principles
Transformational Leadership... Accountability and Transparency ... Partnership... Social Cohesion... Equity... ...Sustainability... Urban/Rural Development

MINDSET CHANGE
Sector Plans

**ECONOMIC**
1. Macroeconomy and Trade
2. Agriculture
3. Construction
4. Mining & Quarrying
5. Manufacturing
6. Creative Industries and Sport
7. Information and Communications Technology
8. Energy
9. Tourism
10. Science, Technology & Innovation
11. Services
12. Transport
13. Housing

**ENVIRONMENTAL**
14. Urban Planning and Regional Development
15. Environmental and Natural Resources Management
16. Hazard Risk Reduction and Climate Change
17. Water

**SOCIAL**
18. Correctional Services
19. National Security
20. Persons with Disabilities
21. Population
22. Poverty Reduction/Eradication
23. Social Security
24. Social Welfare and Vulnerable Groups
25. Training
26. Culture and Values
27. Education
28. Gender
29. Health
30. Labour Market and Productivity
31. Governance

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Integrated Planning and Implementation Framework

- Integrated National Development Plan (National Level)
- Medium-Term Socio-Economic Policy Framework (National Level)
- Sector Plans (Sector Level)
- Corporate & Operational Plans of Public Sector MDAs, Plans and Projects of Private Sector, Civil Society, NGOs, IDPs
Plan Implementation

- Incorporation/Alignment with Corporate and Operational Plans of Ministries, Departments and Agencies
- Resources from Public Sector Budget, Private Sector Investment, International Development Partners and Diaspora
- Monitoring and Evaluation Framework including Indicators and Targets
- Quarterly, Annual and 3-Yearly Reporting on Progress, including Reporting on Progress to Cabinet, Parliament and the Public
Institutional Arrangements for M & E

Political
- Parliament
- Cabinet
- Cabinet Sub-Committees
  - Economic Development Committee
- Minister of Planning and Development

Consultative
- National Planning Council

Technical
- Vision 2030 Jamaica National Steering Committee
- Vision 2030 Jamaica Secretariat (PIOJ)
- Ministries, Departments and Agencies (Sectoral Focal Points)

Thematic Working Groups (TWGs)
## Selected National Indicators & Targets Relevant for KE

<table>
<thead>
<tr>
<th>PROPOSED OUTCOME INDICATORS</th>
<th>BASELINE</th>
<th>PROPOSED TARGETS</th>
<th>ADDITIONAL INFORMATION</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Adult Literacy Rate</strong></td>
<td>85.8%</td>
<td>89.7%</td>
<td>≥91.6%</td>
</tr>
<tr>
<td>% of labour force (14+ year old) that is certified</td>
<td>18.7%</td>
<td>50%</td>
<td>60%</td>
</tr>
<tr>
<td><strong>Ease of Doing Business Index (Country Rank)</strong></td>
<td>63</td>
<td>58</td>
<td>53</td>
</tr>
<tr>
<td><strong>Connectivity and Technology</strong></td>
<td>3.8</td>
<td>4.35</td>
<td>4.9</td>
</tr>
</tbody>
</table>
## Selected National Indicators & Targets Relevant for KE

<table>
<thead>
<tr>
<th>National Outcome #11 – A Technology-Enabled Society</th>
<th>PROPOSED OUTCOME INDICATORS</th>
<th>BASELINE</th>
<th>PROPOSED TARGETS</th>
<th>COMMENTS</th>
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<td>BASELINE</td>
<td>PROPOSED TARGETS</td>
<td>COMMENTS</td>
</tr>
<tr>
<td></td>
<td># of scientific publications/million population</td>
<td>2007 or Most current</td>
<td>2012</td>
<td>2015</td>
</tr>
<tr>
<td></td>
<td>Resident patent filing per million population</td>
<td>48</td>
<td>≥55</td>
<td>≥62</td>
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<tr>
<td></td>
<td>E-readiness Index</td>
<td>5.05</td>
<td>≥ 5.50</td>
<td>≥ 6</td>
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</tbody>
</table>
Major Opportunities Presented by Vision 2030 Jamaica

1. Provides context for greater collaboration within MDAs and among stakeholders (Government, Private Sector, CSOs, IDPs and Diaspora) towards national development

2. Contributes to an integrated results-based policy, planning and budgeting, monitoring and evaluation system within government

3. Provides framework for linking development planning and spatial planning at the national, parish and community levels

4. Probes for and communicates best results in each sector/thematic area; captures lessons learned and shares local and international best practices
Vision 2030 Jamaica – Progress to Date

1. Meetings/Consultations held with Ministries and Agencies to:
   - Align plans and budgets with Vision 2030 Jamaica
   - Create integrated planning, budgeting and reporting system

2. Publicity/Communication Strategy:
   - Presentations and discussions with stakeholders islandwide
   - Popular Version completed and launched
   - 10,000 copies of Popular Version given to MOE for schools
   - Workshops held island-wide with SDC and communities
   - Collaboration with JIS, SDC, JCDC, MOE, Parish Councils, etc.
   - Establishment of Vision 2030 Jamaica website

3. Development of Monitoring Framework:
   - 9 Thematic Working Groups (TWGs) established
   - 4 quarterly reports prepared and Annual Progress Report finalized
Knowledge Economy: Key Facilitators

- Demographic dividend ("baby boom") – increasing relative size of working age population (up to 2025/2030)
- High life expectancy
- Increased development of tertiary level educational institutions
- Strong central training institutions – HEART Trust/NTA, NCTVET, MIND
- Established framework for Intellectual Property
Knowledge Economy: Key Facilitators Cont’d

• Powerful indigenous culture
• Strong Nation Brand
• Relatively open economy and trade relations
• Democratic political traditions
• Vibrant media and civil society institutions
• Extensive metropolitan Diaspora
• High mobile phone penetration rate
• World-class system for starting businesses
Knowledge Economy: Key Inhibitors

- Low student outcomes in formal education system
- Low levels of certification of workforce
- High levels of migration of tertiary graduates and skilled persons
- High debt to GDP ratio which reduces investment in productivity-enhancing infrastructure
- High rates of violent crime
- Low levels of social capital and trust
- Low levels of investment in R&D
- Weak institutional leadership for STI
Knowledge Economy: Key Inhibitors Cont’d

• Major weaknesses in governance – inefficient justice system, limited accountability and transparency mechanisms, political garrisons, etc.

• Low levels of broadband penetration by households

• Inefficiencies in bureaucracy and tax system

• Weaknesses in physical planning system

• Inadequate parenting and stresses on family structures

• Negative aspects of core/transformational values

• Limited data for measurement of indicators
Relevant National Outcomes and Strategies for KE

National Outcome #2: World-Class Education and Training

2-1 Ensure that children 0-8 years old have access to adequate early childhood education and development programmes

2-3 Ensure that the secondary school system equips school leavers to access further education, training and/or decent work

2-4 Accelerate the process of creating and implementing a standards-driven and outcomes-based education system

2-10 Promote a culture of learning among the general populace

2-12 Strengthen mechanisms to align training with the demands of the labour market

National Outcome #4: Authentic and Transformational Culture

4-1 Promote positive core/transformational values

4-4 Integrate Jamaica’s nation brand into developmental processes
Relevant National Outcomes and Strategies for KE

National Outcome #5: Security and Safety
5-1 Strengthen the capacity of communities to participate in creating a safe and secure society
5-2 Reform and modernize the law enforcement system

National Outcome #6: Effective Governance
6-2 Reform the justice system
6-5 Strengthen public institutions to deliver efficient and effective public goods and services
6-7 Strengthen accountability and transparency mechanisms
Relevant National Outcomes and Strategies for KE

National Outcome #8: An Enabling Business Environment
8-1 Ensure a facilitating policy, regulatory and institutional framework for business development
8-6 Improve the labour environment to enhance labour productivity and worker satisfaction
8-7 Develop the capabilities of MSMEs

National Outcome #9: Strong Economic Infrastructure
9-6 Expand the broadband network islandwide

National Outcome #11: A Technology-Enabled Society
11-1 Integrate science and technology into all areas of development
11-2 Create a dynamic and responsive National Innovation System
Relevant National Outcomes and Strategies for KE

National Outcome #12: Internationally Competitive Industry Structures

12-1  Develop company sophistication and productivity
12-2  Develop economic clusters and linkages
12-4  Enhance the framework for competition among enterprises
12-5  Promote eco-efficiency and the green economy

National Outcome #13: Sustainable Management and Use of Environmental and Natural Resources

13-1  Integrate environmental issues in economic and social decision-making policies and processes

National Outcome #15: Sustainable Urban and Regional Planning

15-1  Create a comprehensive and efficient planning system
Selected Key Achievements To Date

- Development and launch of the National Public Awareness Parenting Campaign
- Development of draft National Parenting Policy
- Registration of Early Childhood facilities
- Development and introduction of the Career Advancement Programme (CAP)
- Implementation of a range of initiatives under the National Transformation Programme (NTP) - Fresh Start Jamaica
- Continued implementation of national security projects including CSJP and COMET
- Ongoing reform of the Jamaica Constabulary Force
- Establishment of the Independent Commission of Investigations (INDECOM)
- The establishment of the Justice Reform Implementation Unit
- Upgrading of infrastructure and IT in courts
- Commencement of the preparation of a National Spatial Plan (NSP)
Emerging Key Medium Term Initiatives

- Community Renewal Programme
- Growth Inducement Strategy
- Tax Reform
- Adaptation Fund for Climate Change
- Social Protection Strategy
- National Education Strategic Plan
- National Statistics System and Commission
- National Integrated Monitoring & Evaluation System
- Public Sector Rationalization
Key Challenges for Vision 2030 Jamaica

- **Continuity and Consistency** – Cross-referencing other relevant policies and plans

- **Participatory Process** – Ensuring ongoing involvement and commitment of stakeholders including IDPs

- **Capacity** – Gaps in human and technical capacity particularly for M&E systems

- **Alignment and Institutionalization** – Mainstreaming within MDA systems and processes

- **Resource Allocation** – Weak link between planning and budgeting

- **Coherence and Integration** – Rationalizing multiple government processes for integrated planning, budgeting and M&E system

- **Relevance and Innovation** – Preparation of successive MTFs, updating of Sector Plans and development of new initiatives

- **Resource Availability** – Support for secretariat, M&E and communications

- **Sustainability** – 21 years is a long time!
Integrated Results–Based Planning, Budgeting, Monitoring And Evaluation System

➢ Coherence and convergence of key processes and institutions:
  - Vision 2030 Jamaica / MTF
  - PMES
  - MTEF
  - Public Investment Prioritization System
  - PMAS / MAF

➢ Focus on mainstreaming of key processes in MDAs on phased basis over next 3 Fiscal Years
Integrated Results-Based Planning, Budgeting, Monitoring And Evaluation System Cont’d

- Establishment of PMES/MTEF Committee with representation by Cabinet Office, MFPS, PIOJ, Auditor General’s Department and MTW

- Explicit alignment of the three (3) year plans and budgets for pilot ministries of PMES and MTEF with the goals and outcomes of Vision 2030 Jamaica

- Alignment with Vision 2030 Jamaica of the plans and budgets of twelve (12) public sector agencies slated for devolution in FY 2011/2012

- Alignment of criteria for selection of capital projects under the Jamaica Public Investment Prioritization System with the priority National Outcomes of Vision 2030 Jamaica and the MTF

- Establishment of nine TWGs by March 2011

- Development of and quarterly reporting on National Dashboard of Indicators
Next Steps

1. Ongoing Alignment of Corporate and Operational Plans and Budgets of MDAs with the NDP and Sector Plans

2. Finalization of National and Sector Outcome Indicators and Targets

3. Establishment of full range of Thematic Working Groups (TWGs)

4. Establishment of Reporting Mechanisms for NDP and Sector Plans, and for Indicators and Targets

5. Preparation of New MTF for 2012 - 2015

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Development of MTF for 2012 – 2015

- Process to take place over 2nd – 4th quarter of FY 2011/2012
- Review and Evaluation of Progress 2009 – 2012
- Stakeholder Consultations including IDPs
- Strategic Scanning and Analysis of Planning Environment
- Risk Analysis
- Strategic Forecast 2012-2015
- Development of New Priorities and Targets for 2012-2015
THANK YOU

www.vision2030.gov.jm
DISCUSSION

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